

## **ESG Long-term KPIs**

ESG	Topics	SUSTAINABLE GOALS	Sub-topics	Long-term targets
E	Environmental Matters	7, 11, 12,13	Climate Change Mitigation	<ul> <li>Achieve a 40% reduction in CO<sub>2</sub> intensity by 2030 against the 2019 baseline, measured in CO<sub>2</sub>-equivalent emissions intensity, CO<sub>2</sub>e/m<sup>2</sup>.</li> <li>Achieve a 20% reduction in energy intensity by 2030 against the 2019 baseline, measured in kWh/m2.</li> <li>Switch electricity to Power Purchasing Agreements (PPAs) certified renewable electricity from wind, hydro-electric and solar PV sources by 2027.</li> </ul>
			Climate Change Adaptation	<ul> <li>Ensure our portfolio's increasing resilience to climate-related risks through the implementation of adaptation solutions and retrofitting of our assets</li> <li>Continue building climate risk assessment capacities and data collection to allow asset specific and forward-looking planning and actions</li> <li>Follow technological developments in the real estate sector, as well as products and services offered by prop-tech start-ups to adopt cutting-edge climate change adaptation solutions</li> </ul>
			Environmental Protection	<ul> <li>Focus on refurbishment over new construction and demolition</li> <li>Waste minimization and separation</li> <li>Professional and environmentally friendly waste disposal</li> <li>Stronger consideration of biodiversity topics in refurbishment projects and upgrading of assets</li> </ul>
s	Tenant Matters	3, 9, 11	Tenant Satisfaction	<ul> <li>Retain strong performance in the area of tenant orientated customer service.</li> <li>Continually increase tenant satisfaction</li> </ul>
			Tenant Health and Safety	<ul> <li>Guarantee relevant health &amp; safety standards and ensure compliance with all statutory norms and safety requirements in Aroundtown's countries of operation.</li> <li>Ensure the highest health &amp; safety standards following national laws</li> </ul>
	Labor Standards and Employee	3, 4, 5, 8, 10	Employee Satisfaction , Training & Development, Occupational Health & Safety	<ul> <li>Be among the top ten most attractive employers in the commercial real estate sector by 2030</li> <li>Maintain zero incidents of discrimination</li> <li>Offer training and development opportunities (minimum 12h per FTE)</li> </ul>
	Local Communi- ties & Neighbor- hood Development	3, 4, 10, 11, 17	Neigborhood Development, Charity Contributions, Affordable Housing, etc.	<ul> <li>Invest up to €1 million p.a. in community projects via the Aroundtown and GCP Foundations</li> <li>Build partnerships with local stakeholders to achieve targeted impact with communities around Group assets</li> <li>Support measures that aim to achieve several of the United Nations Sustainable Development Goals (UN SDGs)</li> </ul>
G	Governance Matters	8, 16, 17	Fair Business & Compliance	<ul> <li>Keep our level of fair business relationships with our customers and suppliers</li> <li>Maintain zero tolerance towards compliance violations</li> </ul>
			Supply Chain & Human Rights	<ul> <li>Maintain zero human rights violations in the supply chain</li> <li>Maintain our high standard of business partner scrutiny</li> </ul>
			Data Protection	<ul> <li>Identify risks proactively, to detect and eliminate weaknesses before they can become threats</li> <li>Embed a culture of awareness and vigilance throughout our staff, through consistent training and reinforcement</li> <li>Pursue continual improvement of the security of our digital systems</li> </ul>